



# Summit County Recommended 2021 Budget

Oct. 13, 2020





- **Marty Ferris**
- **Finance Staff**
- **Bentley and Sarah**
- **BOCC**
- **Elected Officials**
- **Department Directors**



# Summit County Mission Statement

**To support a strong, safe, healthy and vibrant community by providing high-quality public services to the residents and visitors of Summit County, and to provide such services in a progressive, professional and efficient manner.**





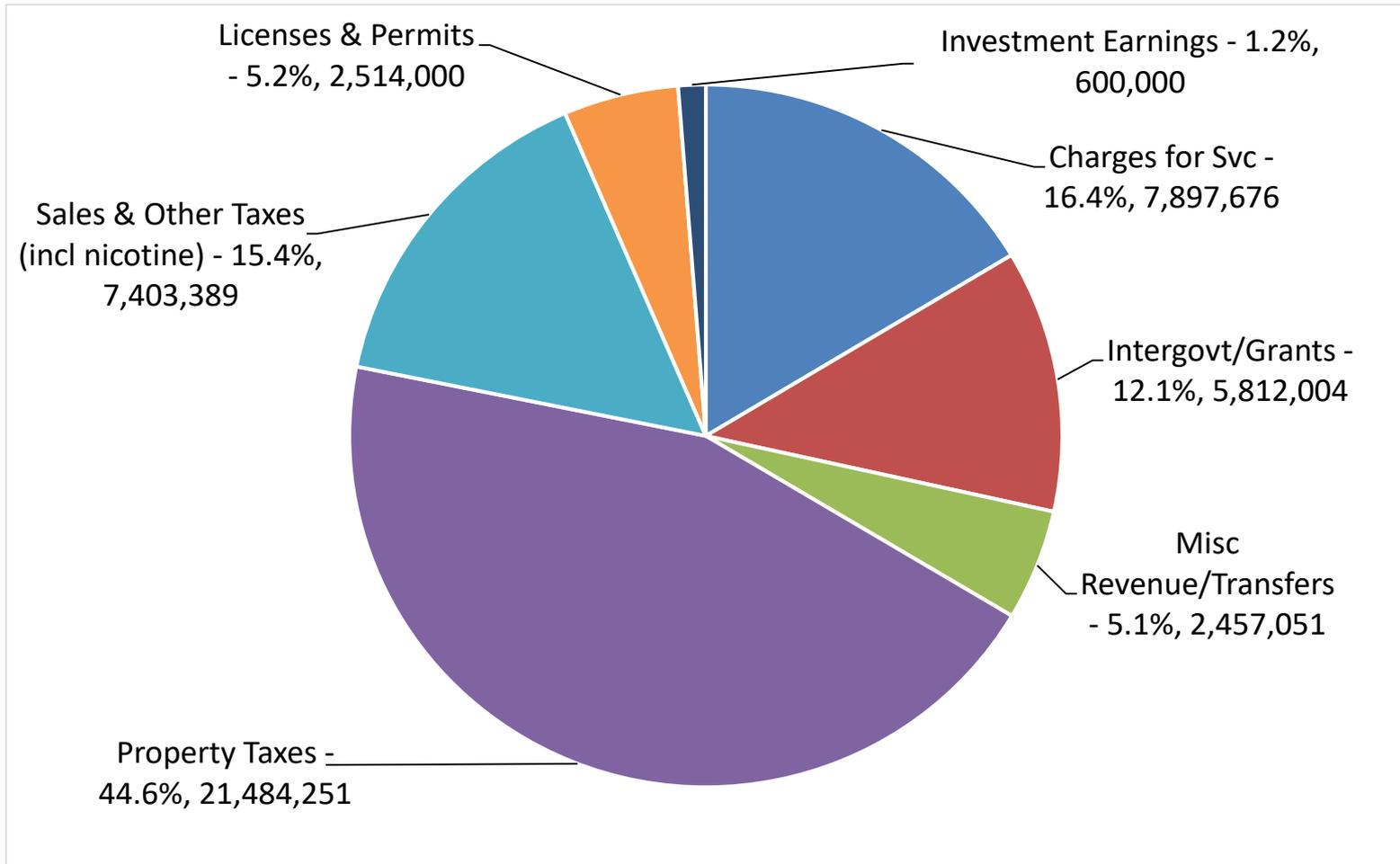
# Budget Guidelines/Instructions

- **Use 2020 budget as base for 2021**
- **Conservative revenue estimates**
  - Decrease in sales tax
  - Fees – flat or decreasing
  - Property taxes – small increase for growth
- **Directed staff to maintain 2020 expense levels**
- **Staff increases and program expansions should bring offsetting revenue**
- **Review line item spending**





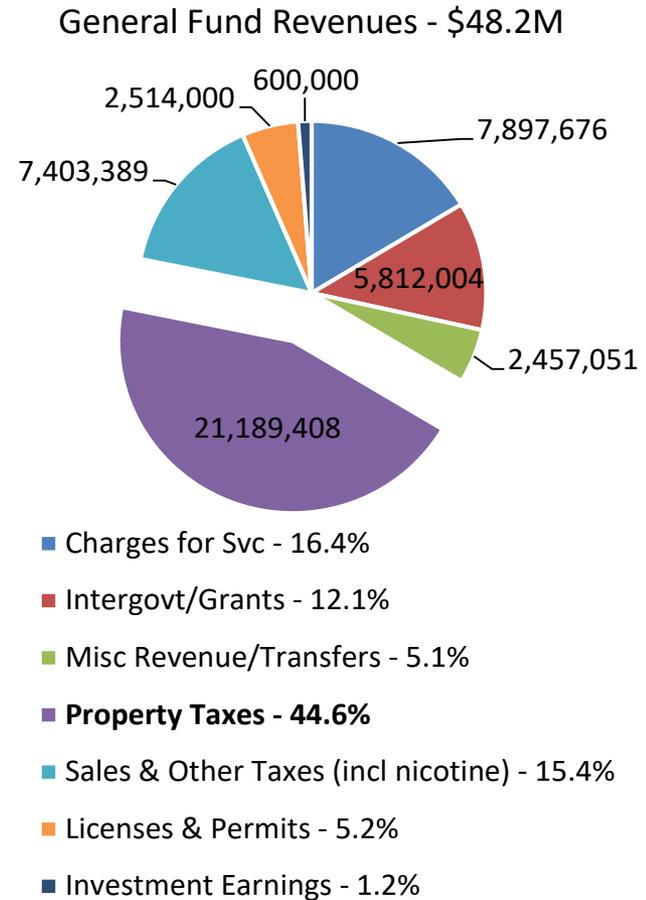
# General Fund Revenues



# Budget Assumptions: Revenues

- **Property Taxes**

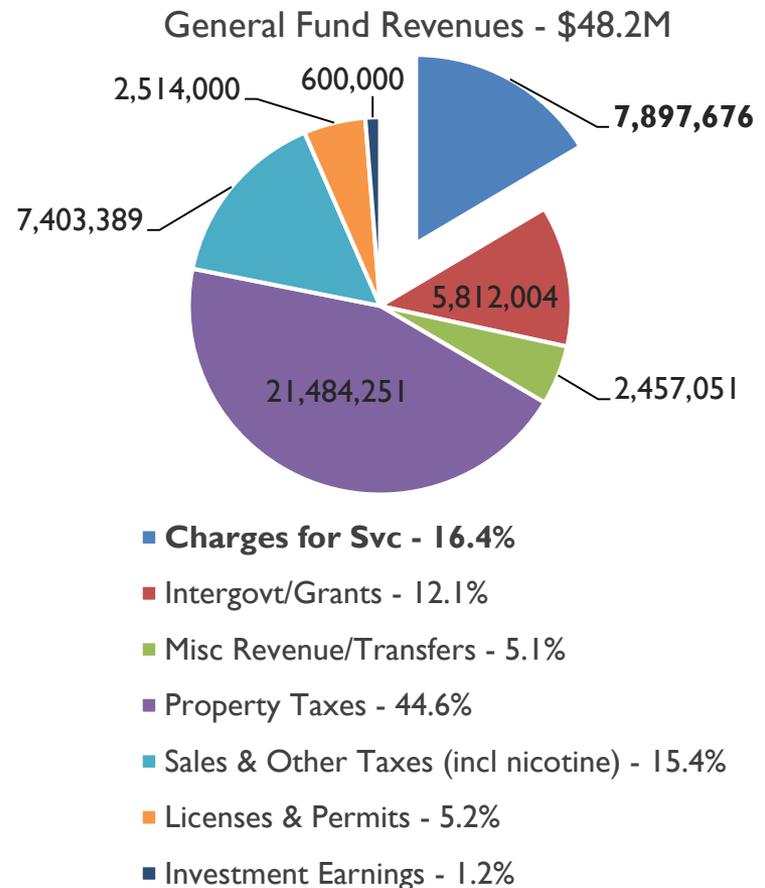
- A property tax is an ad valorem tax on the value of a property
- 7.15% residential; 29% commercial
- Summit County assessed valuation is \$2.3 billion
- General Fund – 10.112 mills
- 0.7% increase in valuation
- General Fund increase ≈ \$500,000
- Property taxes account for 44.6% of 2021 GF revenue – \$21.5M
- 2022 projected state-imposed GF decrease of \$2.6M



# Budget Assumptions: Revenues

- **Charges for Service**

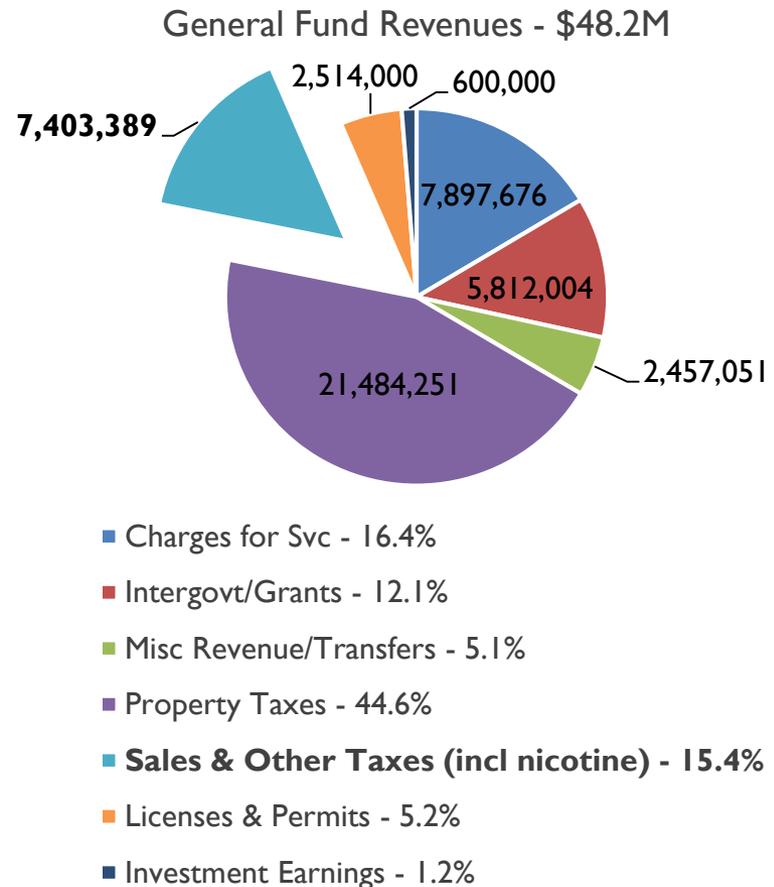
- Includes fees for Planning, Engineering, Clerk & Recorder, Treasurer, Animal Control, Public Health, Sheriff, Jail, Community Center, Assessor, Elections, and several internal fees (e.g., Finance, Facilities Maintenance)
- Fees are budgeted to decrease 1.8% in the 2021 budget: \$145K
- Charges for Service: 16.4% of GF revenue (\$7.9M)



# Budget Assumptions: Revenues

## • Sales Taxes

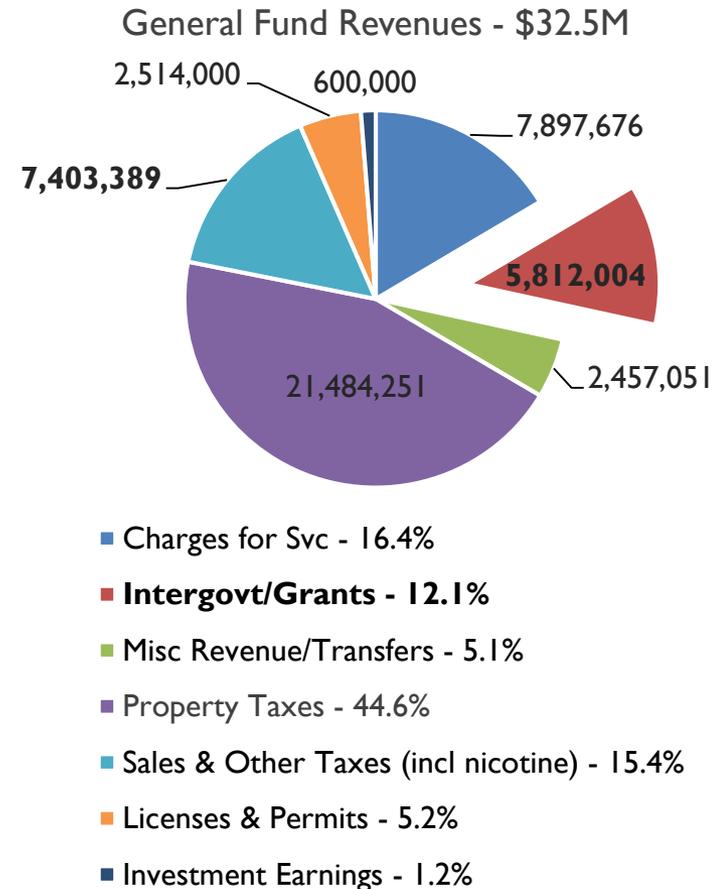
- 2% countywide - retained by Summit County only in unincorporated areas
- 10% decrease from 2020 projection: \$336,000
  - Equivalent to 22% off 2019 actual
- 2020 sales taxes are projected to be down 22% from 2019 actual: \$1,161,000
- Sales tax accounts for 15.4% of the GF revenue: \$7.4M
- Total includes Nicotine tax
  - SCG portion of \$2.2M is \$220k/10%



# Budget Assumptions: Revenues

- **Intergovernmental revenue**

- This category encompasses all our operating grants
- Increase of \$567K
  - Sheriff SMART grant program
- Includes only grants for which we have been funded, not any potential grants
- Grants are 12.1% of the GF revenue: \$5.8M



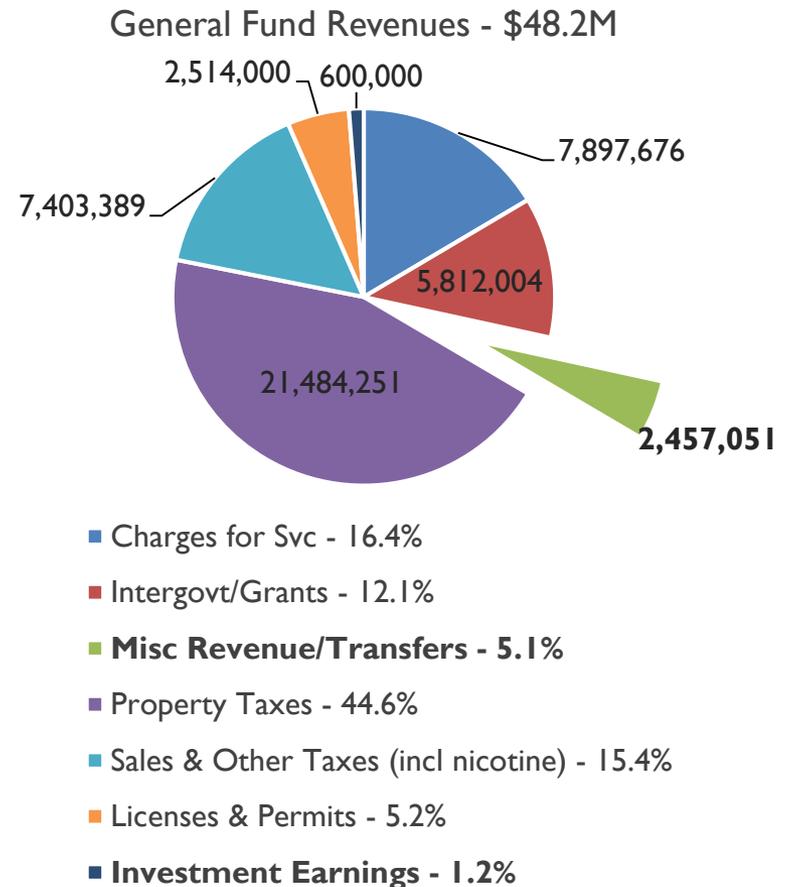
# Budget Assumptions: Revenues

- **Miscellaneous revenue**

- This includes administrative fees to enterprise funds, rental income, sales of assets, inter-fund transfers and donations
- COTO Flats paid off - decreases this revenue category
- Miscellaneous revenue accounts for 5.1% of the GF revenues: \$2.5M

- **Interest income**

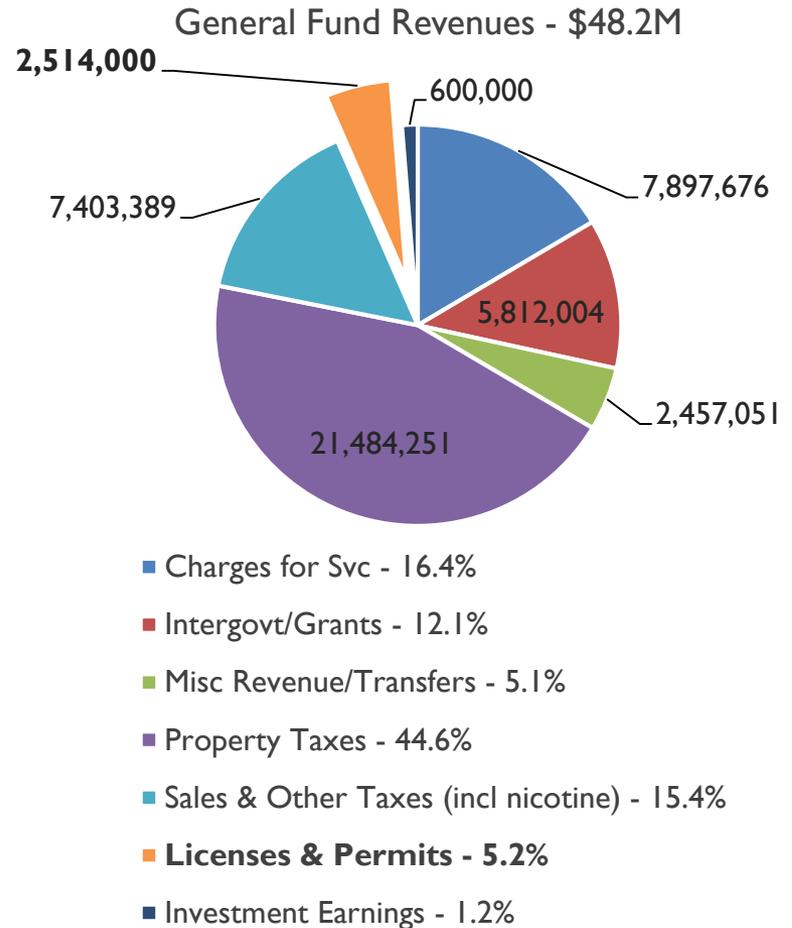
- Increase to \$600,000 which is 1.2% of GF revenue



# Budget Assumptions: Revenues

- **Licenses & Permits**

- Licenses and permits includes all Building Inspection revenues and Animal Control licenses
- Building Inspection permits for 2020 are projected to be down 15% from 2019 actuals.
- We are projecting 2021 to be 7.4% lower than 2020 projections
- Licenses & Permits are 5.2% of the GF revenue - \$2.5M





# Operating Expense Increases

- **System-wide Mental Assessment Response Team (SMART) Program** – funded with grant revenue
- **Jail Based Behavioral Services (JBBS) program** – funded with grant revenue
- **Nicotine prevention and cessation programs and non-profit support** – funded with grant revenue
- **Human Resources: additional rental expense for employee housing – COTO Flats and addition to employee training programs**





# Salary/Employee Benefits:

- **Salary**

- Base merit adjustment – July 1 2021
- Lump sum bonus
- New positions within the recommended budget
  - Patrol Deputy – SB217 no offsetting revenue
  - Corrections Deputy – SB217 no offsetting revenue
  - Evidence Tech – SB217 no offsetting revenue
  - Deputy Emergency Manager – FEMA/COVID funded (75%-100%)
  - IS Admin Support II – funded through other payroll savings
  - Treasurer PT Admin Support II (20 hours) – funded with other operating savings
  - Nicotine Program Coordinator - nicotine tax funded
  - Seasonal Weed Tech – contract services for Clear Creek County

- **Health Insurance/Employee Benefits**

- Projected 8.9% increase in claims
- 5% premium increase recommended for employees and employer
- 2021 projected fund balance \$3.1M
  - Target fund balance is 3 mo. operating or \$1.75M



# Transfers to Other Funds

- **911 Operations**
  - \$361,741
  - 911 dispatching services
- **Capital Expenditures**
  - \$1,000,000
  - North Branch Library expansion





# Bottom Line: General Fund

- **Revenues**

- \$48,349,159 revised budget for 2020
- \$48,168,371 requested budget for 2021
- Decrease of \$180,788

- **Expenses**

- \$49,665,547 revised budget for 2020
- \$49,676,097 budgeted for 2021
- Increase of \$10,550





# Fund Balance: General Fund

- **2020 ending fund balance projection: \$32,199,676**
  - \$1.2M over 2019
- **2021 ending fund balance projection: \$30,691,950**
  - \$1.5M under 2020
- **Long-term projections**
  - Fund balance will decrease to target fund balance within 4 years because of increased operational expenses





# Special Revenue Funds

- **Includes Road & Bridge, Library, Social Services, Transit, Open Space, 911 Center, Early Childhood, several other funds**
- **Road & Bridge Fund: \$3.4M for capital road projects**
  - 5-year average budget for road construction has been \$2.85M
  - Boreas Pass, Baldy Road, Burgundy Drive
- **Open Space Funds:**
  - Swan River Restoration Reach B: \$1.8M
  - Applied for several grants to assist with this





# Special Revenue Funds

- **Affordable Housing Fund and 2010 Fund housing projects**
  - Dillon Valley Vistas
  - Lake Hill geotechnical and rezoning
  - USFS property design
  - Land acquisitions
  - Buy-down and deed-purchase programs





# Enterprise Funds

- **Snake River Sewer Fund**
  - \$100,000 centrifuge rebuild
- **Solid Waste Fund: \$940,000**
  - Grader, haul truck & hydro/seeder
  - Upgraded recycling capacity - MRF





# Capital Expenditures

- **Main branch library remodel & North branch expansion**
  - Partner with Library Foundation
- **Justice Center ADA and remodel projects**
- **Emergency Services Remodel**
- **Search & Rescue facility**
- **Commons wayfinding signage**
- **Strong Future childcare center design & construction**
  - Partnering with Town of Silverthorne
  - Lake Dillon Preschool remodel





# Capital Expenditures

- **IT hardware and software: \$419,370**
  - Network switches, email upgrade, phone system upgrade, MDCs
- **Vehicle replacements: \$235,000**
- **Sheriff/Jail/AC equipment: \$791,789 – including vehicles and body cameras per SB217**
- **Facilities projects: \$699,000**
  - Carpet, paint, CR 1003 overlay, AC upgrades, UPS upgrade, slurry seal overlay, roof at N. branch library



# Capital Expenditures

- **Road and Bridge capital: \$590,000**
  - Grader replacement
  - Pickup replacement
  - Water tank replacement
  - Medium duty plow truck
- **R&B road construction work: \$3,297,000**
  - Baldy Road
  - Boreas Pass
  - Burgundy Drive
- **Transit capital: \$1,558,685**
  - Fleet electrification
  - Transit Ops Center design
  - Replace timekeeping software





# Overall County Budgeted Expenses

- ▶ **2021 total County expenses: \$119.6M**  
(compared to 2020 total County expenses: \$130.5M)

<b>Fund Type</b>	<b>2021</b>	<b>2020</b>
General	\$49.7M	\$49.7M
Special Revenue	\$43.2M	\$54.0M
Enterprise	\$6.8M	\$8.7M
Capital	\$7.8M	\$6.5M
Internal Service	\$12.1M	\$11.6M

